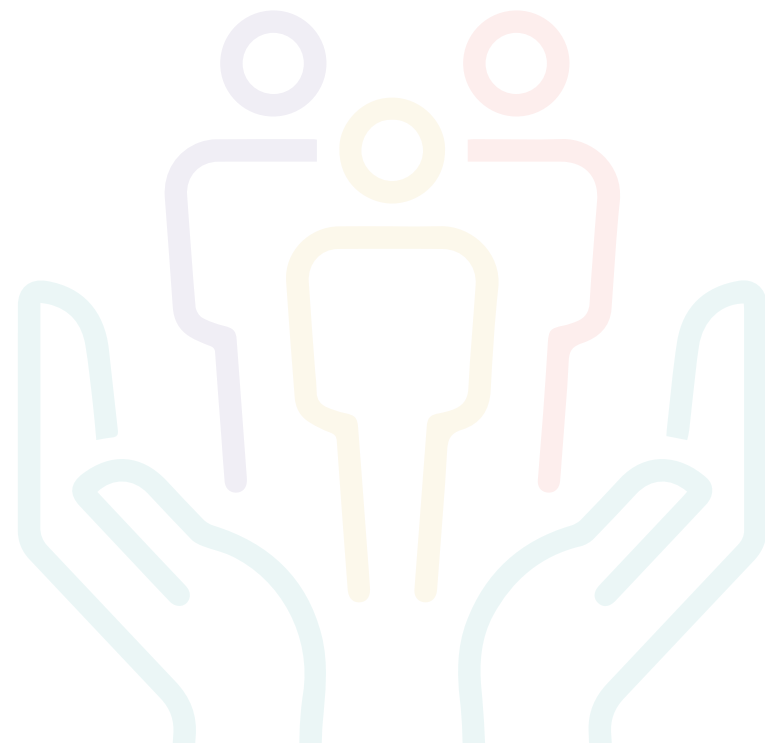




TASPB

**Tameside Adult Safeguarding
Partnership Board**



Tameside Adults Safeguarding Partnership Board (TASPB)

Annual Report 2025/26

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Foreword

It is my pleasure to present the Tameside Adult Safeguarding Partnership Board (TASPB) Annual Report for 2025/26.

This report reflects the collective commitment, dedication, and hard work of our partners across Tameside in ensuring that adults with care and support needs are protected from abuse and neglect and are supported to live safe, healthy, and independent lives. Safeguarding is everyone's responsibility, and the achievements outlined within this report demonstrate the strength of our partnership approach and our shared determination to put the voice and experience of adults at the centre of everything we do.

The report reflects on our achievements over the last 12 months and highlights the key areas of work undertaken during the first year of delivering the new Strategic Plan 2025–2028. The Board has continued to strengthen its strategic oversight of safeguarding arrangements, promoting learning, accountability, and continuous improvement across all partner agencies. Key priorities during the year have included support for adult carers, homelessness and rough sleeping, exploitation and Adults who experience multi-disadvantage. We have also continued to develop our understanding of issues such as self-neglect, domestic abuse, mental health, and inequalities, recognising the importance of early intervention and collaborative working in achieving positive outcomes.

We have continued with our focus to enhance the quality of safeguarding practice, and ensuring that learning from Safeguarding Adults Reviews, audits and performance activity translates into meaningful improvements for adults and their families.

While there is much to celebrate in this report, we recognise that safeguarding remains a dynamic and evolving area of work. As we look ahead, we are closely monitoring the expectations that will come from the newly formed National Safeguarding Adult Board. In the meantime, the Board will continue to provide leadership, challenge, and assurance, ensuring that safeguarding remains a priority across our system and that adults in Tameside are supported to live free from abuse, neglect, and harm.

The Board remains committed to listening to the experiences of people who use services, carers, and communities. Their insights help shape our priorities and challenge us to continually improve the way we deliver safeguarding support. We know that effective safeguarding is not just about protecting people from harm but about empowering individuals to make informed choices, maintain independence and achieve the outcomes that matter most to them.

I would like to extend my sincere thanks to all Board members, practitioners, volunteers, carers, and community organisations whose dedication and professionalism contribute to safeguarding adults across Tameside. Their commitment to partnership working continues to make a real difference to the lives of many people.



I hope this report provides assurance regarding the effectiveness of adult safeguarding arrangements in Tameside and offers valuable insight into the progress we have made together during 2025/26.

Jane Timson

Independent Chair

Tameside Adult Safeguarding Partnership Board

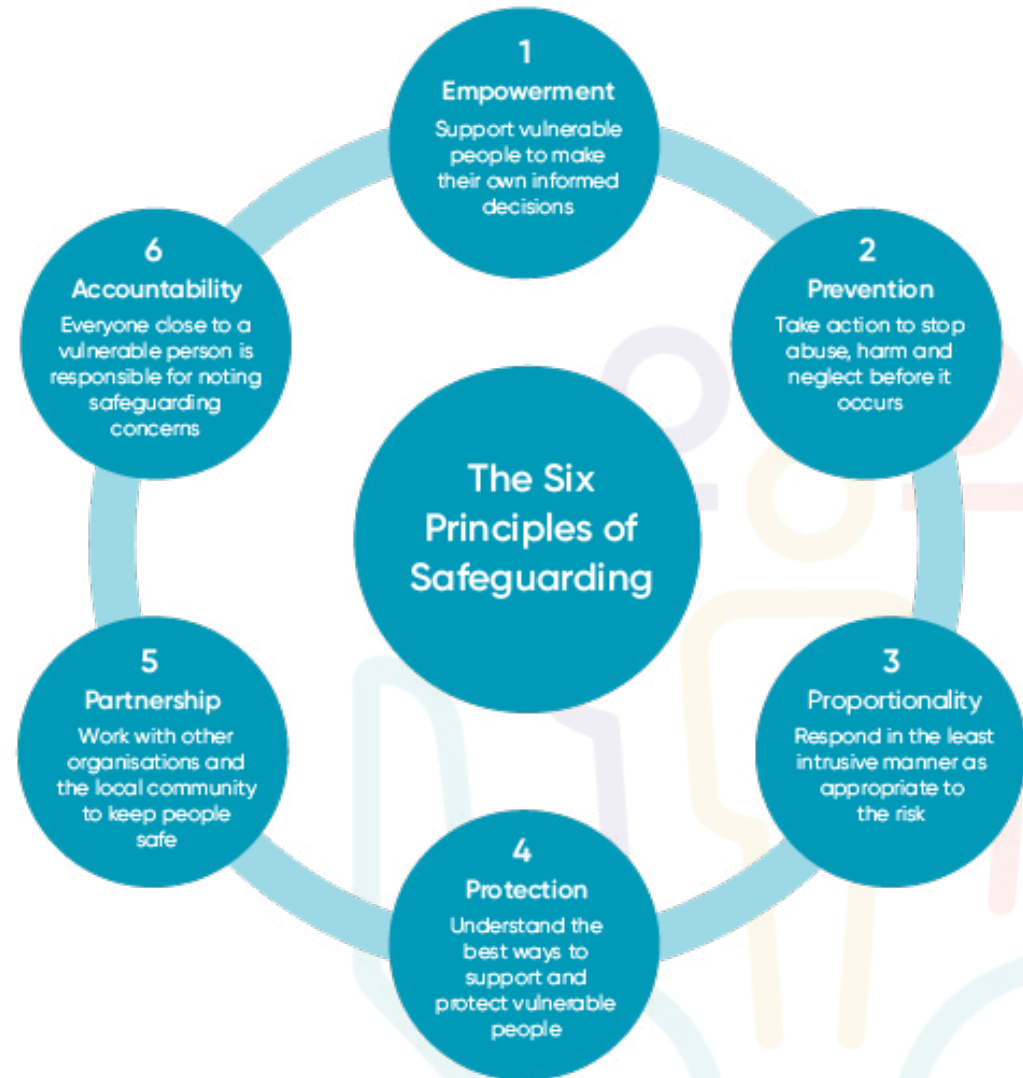
Tameside Adult Safeguarding Partnership Board (TASPB)

The Tameside Adults Safeguarding Partnership Board (TASPB) is the statutory multi-agency body responsible for leading and coordinating adult safeguarding arrangements across Tameside. Established under the Care Act 2014, the Board brings together key partners including the local authority, the NHS, Greater Manchester Police, and a range of other organisations to work collaboratively in protecting adults at risk.

TASPB's core purpose is to ensure that adults aged 18 and over who have care and support needs are safeguarded from abuse and neglect, particularly where they are unable to protect themselves. The Board provides strategic oversight and leadership to promote effective partnership working, ensuring that safeguarding responses across the borough are consistent, timely, and person-centred.

Working in line with Making Safeguarding Personal (MSP), TASPB places individuals at the heart of its work, supporting people to achieve the outcomes that matter most to them while maintaining their dignity, independence, and wellbeing. The Board also focuses on the 6 safeguarding principles to improve the quality and effectiveness of safeguarding practice.

Through its governance role, TASPB oversees performance, identifies emerging risks, and drives improvement across the local safeguarding system. By collaborating with partners and local communities, the Board is committed to creating a safer environment where all adults in Tameside can live free from abuse and neglect.



Board Membership

The Partnership Board draws strength from diverse representation across statutory and community sectors, including:

Statutory Partners

- [Tameside Metropolitan Borough Council](#)
- [Greater Manchester Police](#)
- [NHS GM | Greater Manchester Integrated Care Partnership](#)

Contributing Partners

- [Healthwatch Tameside](#)
- [Greater Manchester Fire Rescue Service](#)
- [Greater Manchester Probation Area - Tameside Metropolitan Borough Council](#)
- [Tameside and Glossop Integrated Care Foundation Trust](#)
- [Pennine Care NHS Foundation Trust](#)
- [Jigsaw Homes Group](#)
- [Change Grow Live- Tameside](#)
- [North West Ambulance Service NHS Trust](#)
- [Voiceability Tameside](#)
- [Action Together](#)
- [Department for Work and Pensions](#)

Elected Members



[Councillor Jackie Lane](#)

The Board collectively discuss risk to ensure any emerging issues that impact on local safeguarding arrangements is a focus, and action is taken to minimise this risk. Where it risks require a long-term focus from TASPb, these are recorded on a risk register and reviewed quarterly.

The implementation of [Right Care, Right Person](#) was an initial focus during 2025/26 in the context of risk to safeguarding responses from organisations as this practice embedded into the wider system. The Board has sought assurance routinely throughout the reporting year, and evidence indicates that risk has not increased or created pressure points across the partnership.

During this reporting year changes to senior leadership roles in the statutory partners has been highlighted as a particular risk. To mitigate the risk, TASPb received quarterly updates regarding the progress of changes to look to support partners whilst seeking assurance that adult safeguarding remains a priority for these organisations and their response to this remains effective.

Strategic Priorities (2025–2028)

[Tameside Adult Safeguarding Partnership Board \(TASPB\) Strategy 2025–2028](#) sets out a collaborative, person centred approach to ensuring that adults with care and support needs are safe, empowered, and protected from abuse and neglect. The Board's priorities are shaped by learning from safeguarding reviews and lived experience, focus on tackling adult exploitation, strengthening support to adult carers, improving outcomes for adults experiencing multiple disadvantage, and addressing risks linked to homelessness and rough sleeping. Across these themes, the Board aims to enhance early identification of risk, improve multi-agency pathways, workforce skills and ensure people can access timely, appropriate support. The work will strengthen prevention through earlier identification of risk and public awareness; promote empowerment by involving individuals and carers in decisions about their safety; deliver protection for those most at risk through clear pathways and specialist support; ensure proportionality by providing targeted, least intrusive responses; reinforce partnership through coordinated multi agency working; and enhance accountability via improved oversight, learning, and continuous practice development. Together, this will lead to a more effective and joined up safeguarding system that reduces harm, improves experiences, and enhances the wellbeing and quality of life for adults who may be at risk of abuse across Tameside.

This assurance to TASPB in response to the TASPB Strategy and annual business plan is also enhanced by the quarterly updates at Board Meetings. TASPB learn about the activity that has taken place and the impact this has for the residents in Tameside: -

Strategic Priority: Support to Adult Carers

Carers Service has created a safe, supportive environment at the Carers Centre for carers to engage, disclose concerns, and access help. Our approach is centred on early intervention, trust-building, and providing ongoing emotional and practical support. The Health and Wellbeing Advisers work across all localities in Tameside, outreaching at various venues including General Practitioner (GP) practices, Adult Social Care (ASC) teams, Community Hubs, and Tameside and Glossop Integrated Care NHS Foundation Trust (TGICFT).

The Health and Wellbeing Advisers (HWA) use the Three Conversations model, to enable meaningful, person-centred discussions with carers to provide the following outcomes:

- A safe space for carers to share concerns about the person they care for.
- Help carers identify existing support systems and to connect with a wide range of Universal Services to reduce isolation and strengthen protective factors.
- Support longer-term planning, reducing crisis situations and carer burnout that can increase safeguarding risks.
- Be professionally curious to identify safeguarding concerns early.
- Carers are kept open to the service and are offered yearly reviews.

- In addition, we provide an ‘open door’ policy offering an informal drop-in 4 days a week, where Carers can seek advice and support. We also provide monthly coffee mornings for carers to meet with other carers, gain peer support and share their caring experiences. We have an events and activities coordinator that provides a timetable of various activities for carers to engage with and gain valuable respite from their caring roles.
- The HWA report any safeguarding concerns as per procedures, consult with TMBC’s Safeguarding Lead and attend professionals’ meetings. HWA work closely with the Adult Social Care locality teams particularly when the cared for has a package of care.
- Carers champions are in all locality teams with a named Health and Wellbeing Adviser who attend team meetings, provide regular updates, and promote the Carers Service offer.

Strategic Priority: Homelessness and Rough Sleeping

During the reporting period, progress has been made in strengthening multi-agency safeguarding arrangements for people experiencing homelessness and rough sleeping.

The delivery of the actions has improved partnership working, increased early identification of risk, and enhanced pathways to support, contributing to improved safeguarding outcomes: -

Strengthened Governance and Partnership Oversight

Regular updates from the Homelessness Service to TASPb have improved strategic oversight and accountability.

This has enabled clearer alignment between safeguarding priorities and homelessness system planning, ensuring risks relating to self-neglect, exploitation and unmet care needs are escalated and addressed.

Impact:

Improved assurance that safeguarding risks affecting homeless adults are understood and actively managed at a system level.

Improved Multi-Agency Working and Information Sharing

Strengthened links between the Homelessness Service and Multi-Agency Safeguarding Hub (MASH) have improved information sharing, referral pathways, and joint decision-making.

Enhanced collaboration between Homelessness Services, Primary Care, and Primary Care Network (PCNs) has supported earlier identification of individuals with care and support needs.

The Health Economy review of contacts with the homelessness service has identified touchpoints where safeguarding risks can be identified earlier.

Impact:

Quicker identification of risk, more coordinated responses, and reduced likelihood of individuals “falling through the gaps” between services.

Earlier Intervention and Prevention

Development of links with the Prevention Hub and consideration of homelessness service presence within it has strengthened early help approaches.

The Family First model has been explored to enhance holistic, strengths-based assessments within homelessness pathways.

Promotion of the Duty to Refer across TGICFT and wider services has increased awareness and use of referral mechanisms.

Impact:

Increased early intervention, preventing escalation of need, reducing rough sleeping risk, and improving safeguarding outcomes for vulnerable adults.

Enhanced Workforce Awareness and Capability

Additional resources across the homelessness service, neighbourhood model, and PCNs have been used to:

- Improve understanding of safeguarding responsibilities.
- Promote the Duty to Refer
- Build confidence in identifying and responding to self-neglect and vulnerability.

Impact:

Greater workforce awareness leading to improved identification and response to safeguarding concerns among homeless populations.

Improved Access to Services and Support Pathways

Promotion of out-of-hours homelessness services has improved accessibility for professionals and individuals in crisis.

Expansion of Housing First placements has provided stable accommodation for individuals with complex needs.

Consideration of additional homelessness service roles within the Prevention Hub is strengthening accessibility and responsiveness.

Impact:

Improved access to crisis supports and long-term housing solutions, contributing to reduced risk and improved stability for individuals with high support needs.

Stronger Links with Key Partners Supporting people who experience multiple disadvantages.

Ongoing engagement with Change Grow Live (CGL) has ensured continued support for individuals with substance misuse needs, alongside identification of service gaps.

Collaboration with the Probation Service has strengthened pathways for individuals leaving custody, reducing homelessness risk on release.

Impact:

Better coordinated support for high-risk cohorts, including those with substance misuse issues and those transitioning from custody, reducing vulnerability to harm.

Strategic Priority: Exploitation

TASPB have collaborated closely with partner organisations and safeguarding partnerships in Tameside to establish the governance arrangements to drive the actions in response to this strategic priority. At the end of this reporting period progress to date to inform the work to respond to this strategic priority has included:

- Learning from the Salford Exploitation Model informed the local approach initially and resulting in a recommendation that the model be adopted in Tameside.
- Promotion of Tiered Risk Assessment Model (TRAM) through knowledge booster sessions.
- Practitioner learning events delivered in October 2025, focusing on exploitation, trauma-informed practice, and risk management.

Identified Areas for Further Development:

- Clear and consistently understood exploitation pathways across Tameside which encompass all areas of exploitation (cuckooing is a particular focus for adults)
- Safeguarding training to focus on recognising and responding to exploitation, managing ongoing risk and application of holistic assessments.
- Strengthening guidance on managing risk
- Making the distinctions between adult exploitation, children's exploitation, and transitional exploitation, emphasising the importance of addressing these areas without losing focus on adult safeguarding.

Assurance focus for TASPB

- Adults at risk of exploitation are identified early.
- Clear pathways exist and are used consistently across partner organisations.
- Practitioners have knowledge and skills to respond effectively.
- Communities are supported to recognise signs of exploitation and know how to raise concerns.



Strategic Priority: Adults who experience multi-disadvantage

This priority recognises that adults experiencing multiple disadvantage, particularly those affected by homelessness, rough sleeping and exploitation, are at increased risk of harm. Work in Tameside has strengthened multi-agency responses through the TRAM process and the publication of the [TASPB-decision-making-guidance](#). This guidance enhances the safeguarding practice and aims to provide a robust consistent approach to the decision making to inform Section 42 enquiries.

Partnership working has improved pathways between services, helping to reduce gaps and support earlier identification and intervention. There has also been initial progress in developing trauma-informed practice, working with Public Health. TASPB recognises that this approach will strengthen the response to tackling multiple disadvantage and improve outcomes to prevent Adult Abuse in this cohort of people. The work will be supported by the '5 Rs' framework: -

- **Realise** how common trauma is, both among the people using services and the staff working in them. All people at all levels have a basic realisation about trauma and how it can affect individuals, families, and communities.
- **Recognise** the different ways trauma can affect people. To recognise the signs and symptoms of trauma and that it can lead to poorer health outcomes, bad experiences with care, low staff retention, and more staff sickness.

- **Respond** to trauma by changing how services work across the whole system, making sure care is supportive and healing, supporting recovery and practicing a trauma informed approach.
- **Resist** re-traumatisation by not causing more harm through the way services are delivered by creating safe environments and being mindful of language and actions.
- **Relationships** at the centre a trauma responsive framework recognises that trauma often occurs in the context of relationships and so can recovery.

Aligned with this work TASPB have worked in partnership with Public Health and Tameside Safeguarding Children Partnership (TSCP) to discuss the workforce understanding of what constitutes effective holistic assessment and to deepen the workforce knowledge of strength-based practice.

The area is still developing, with further work planned in 2026/27 to embed trauma-informed approaches, strengthen workforce capability, and ensure consistent, holistic responses across partners to better prevent harm.

[Appendix 1](#) provides more details regarding individual organisations contributions to the TASPB strategic priorities and the impact this work has for the residents of Tameside.

Case Study: Supporting access to healthcare for adults with multiple vulnerabilities

(With thanks to TGICFT for sharing this story)

A non clinical colleague working in booking and scheduling contacted the safeguarding team with concerns about a patient who had several cancelled and non-attended appointments. On discussion it was disclosed that the adult patient was requiring oral surgery and that they had longstanding health anxiety further complicated by a diagnosis of autism. The colleague was concerned that the patient was at the point where their referral would be closed and returned to their referring GP, without the patient having completed their treatment.

Advice given to the colleague included consideration of reasonable adjustments, some of which had already been offered to the patient with no success.

Further suggestions were made to support the patient to attend at the end of a clinic and to be supported by staff meeting them in a non-clinical area prior to entering the clinical area. Referral to adult social care was suggested and a discussion about mental capacity confirmed no reason to doubt the adult did not have capacity.

The non-clinical colleague was advised to offer a referral to services to the adult patient, and the plan was established to invite the patient to attend the clinic outside clinic hours for a tour of the department prior to their appointment date so they would be better prepared and know what to expect on the day.



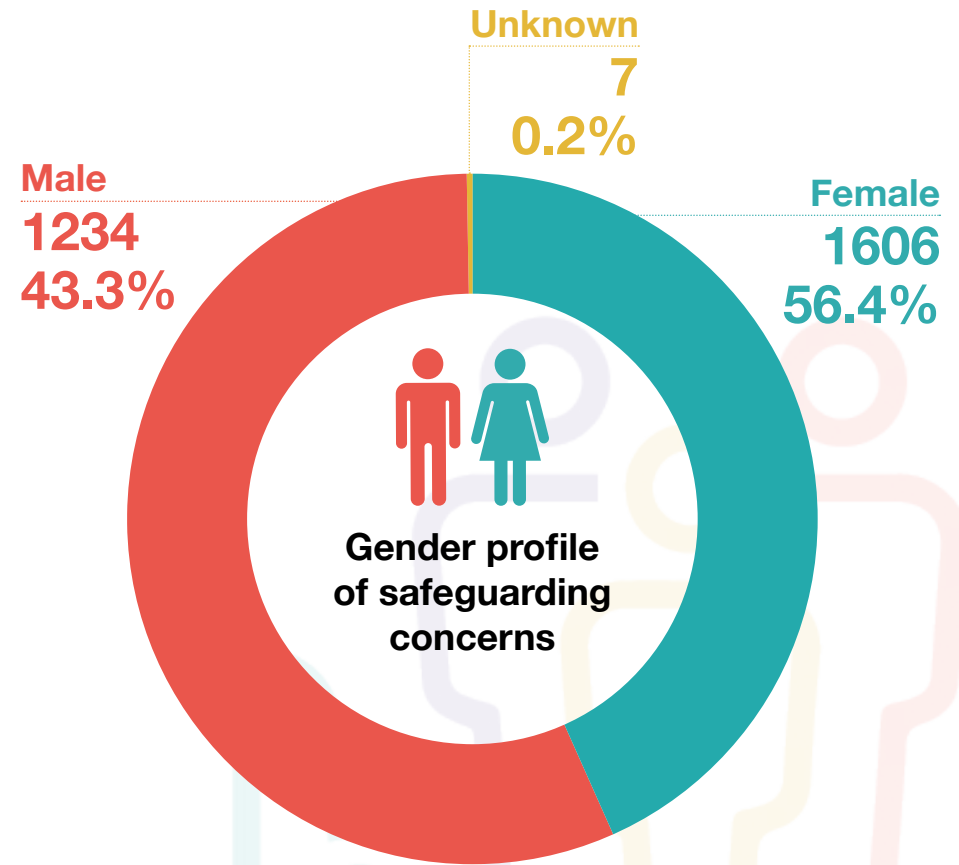
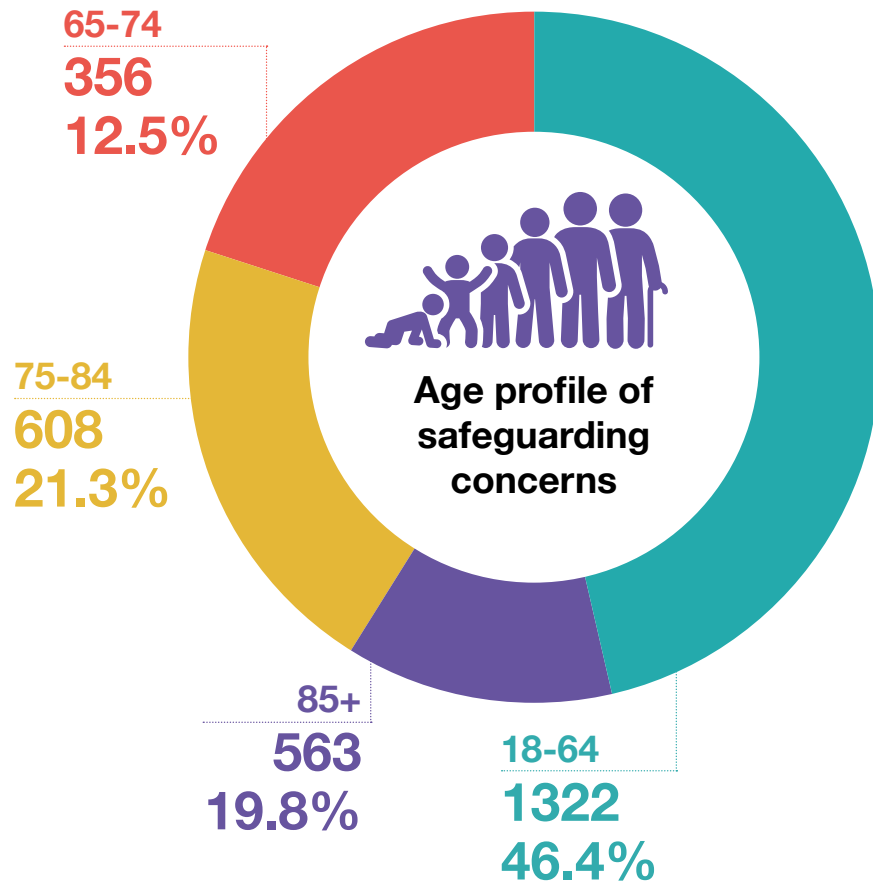
TASPB Partner Organisations – organisations contribution

[Appendix 2](#) provides more details regarding individual organisations contributions to the TASPB strategic priorities and the impact this work has for the residents of Tameside.



Safeguarding Activity in Tameside 2025/26

Tameside population



Quality Assurance

The Safeguarding Adult Board also gains assurance of safeguarding effectiveness through data analysis and audits with a strong focus on outcomes. To support the Board with this work, TASPb governance arrangements include a Quality Assurance subgroup.

This subgroup initial remit is to develop a data set and approach to collate this, that can support TASPb to build a picture of the outcomes of safeguarding activity in Tameside to provide assurance that safeguarding arrangements are in place to inform: -

- best practice.
- policy development.
- service development, planning, and improvement.
- business cases.
- identify any immediate priorities/areas for concern.

This function also evaluates the effectiveness and impact of the findings and recommendations from reviews, performance management activity, and multi-agency learning. The approach is through a making safeguarding personal lens, to ensure the voice of the Adult/ feedback from services is integral to safeguarding activity and that this drives service improvement.

The group also has a role as a critical friend and in collaboration with those agencies and partnership groups will have a clear line of sight on practice.

The work completed during 2025/26 is strengthening safeguarding assurance, promoting continuous learning, and ensuring effective

multi-agency collaboration to improve outcomes for adults at risk. This work also continues to develop and promote a culture of reflection and improvement, ensuring that learning informs service development and frontline practice. An example of this is the introduction of the TASPb Decision Making Guidance to aid the response to reducing inappropriate Safeguarding concerns. The key performance indicator (KPI) for this is the number of safeguarding concerns raised that have progressed to a Section 42 enquiry.

The increase in this conversion rate suggests that the guidance is contributing to improved decision-making and threshold application. During 2025/26 work has also included: -

- **Audit activity** and performance monitoring are being used to drive continuous improvement and inform Board-level assurance. An audit schedule is now embedded, providing systematic oversight of safeguarding practice and enabling the Board to identify trends, risks, and areas of good practice. An example of this work during the reporting period is the TASPb Self-Assessment.
- **Completion of the TASPb Self-Assessment** provides assurance that governance arrangements are effective across key domains, including leadership, safe organisations, and safeguarding arrangements.
- **Partners are working collaboratively** to progress and complete safeguarding enquiries, strengthening shared accountability, and improving timeliness and outcomes. The Working in Partnership Guidance is evidence of this and the implementation of this guidance during 26/27 will strengthen this approach.

- **Improvements in information** sharing and partnership engagement continue to enhance coordinated responses to safeguarding concerns. The work of the Quality Assurance group provides the opportunity to examine gaps in the system and support TASPb response to this. An example of this is the implementation of the Tiered Risk Assessment Model. The intelligence that is collated and analysed aids TASPb to understand where this works well in the system and where further work is required in the system to facilitate opportunities to develop this safeguarding partnership approach.
- **The development of a tiered risk assessment model** which will further support:
 - o Early identification of risk
 - o Proportionate and person-centred interventions
 - o Consistency of decision-making across agencies
- **A reduction in the conversion rate** indicating improved application of thresholds and more proportionate responses to safeguarding concerns.
- **The refresh of the safeguarding performance dashboard** has been a focus to provide clearer insight into activity and outcomes.

As an outcome of the work completed by the Quality Assurance Group, TASPb acknowledged while the initial dashboard work provided a strong foundation, some KPIs do not yet offer sufficient insight into emerging risks, system performance, or the effectiveness of interventions.

This journey to develop the TASPb dashboard highlights the need to strengthen assurance arrangements by moving from a primarily activity-based reporting approach to one that is clearly focused on risk, impact, and outcomes.

The next phase of development during 26/27 will embed a safeguarding lens across all strategic priorities, improving data integration and analytical focus to better identify hidden harm, repeat and escalating risks, and patterns of risk across cohorts. This enhanced, risk-based framework will support earlier intervention, more proactive system responses and a clearer demonstration of improved outcomes and lived experiences.

Ultimately, it will provide the Board with greater confidence that safeguarding risks are understood, addressed effectively, and that system-wide efforts are delivering meaningful impact.

Tiered Risk Assessment Model (TRAM)

To inform the development of the TRAM, TASPb have monitored the referrals presented to the Complex and High Risk Panel: -

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Number of new CaHRP Referrals	1	9	4	9
Organisations Referring new referrals.	ASC (1)	Jigsaw (1)) ASC (7) CHC (1)	ASC (2) ICB (1) Jigsaw (1)	ASC (6) Jigsaw (1) CGL (1) Probation (1)
How many have had a repeat CaHRP agenda item.	1	5	17	14
How many have stepped down	2	2	2	8

While the overall number of referrals is expected to remain low, reflecting the complex and high-risk nature of the cases being supported, the increase in referrals over the past 12 months is viewed positively. This suggests that organisations across the TASPb area are increasingly engaging with the Complex and High Risk Panel (CaHRP) system. Adult Social Care and Jigsaw continue to be consistent sources of referrals; however, this may indicate a broader gap in system-wide awareness and understanding of the TRAM.

In response, TASPb is actively promoting TRAM through the Safeguarding Adults Forum and associated learning opportunities, including targeted Knowledge Booster sessions for partner organisations.

The number of repeat referrals to CaHRP remains high. As the system continues to mature, TASPb will seek assurance that TRAM and CaHRP interventions are delivering effective outcomes. At the same time, the increase in cases being stepped down to Team around the Adult (TAA) may suggest that CaHRP is having a positive impact in stabilising situations and reducing risk.

TASPb have a scheduled audit in 2026/27 to look in detail at the system. A particular focus will be for assurance that the TRAM: -

- supports a multi-agency approach to escalating risk,
- consistent decision-making

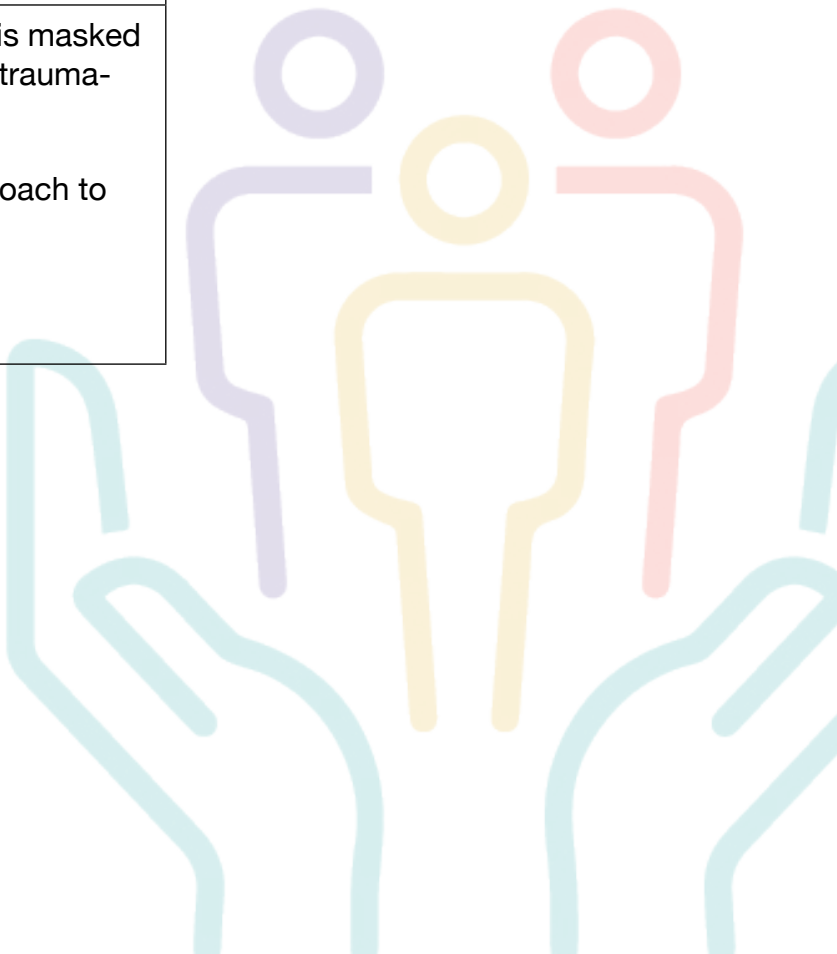
This will support more timely, consistent, and preventative safeguarding practice across the partnership.

Safeguarding Adult Reviews (SARs)

Safeguarding Adult Reviews (SARs) are a Board’s statutory duty under the Care Act 2014. SAR’s focus on identifying learning to improve future practice and outcomes.

During this reporting period, the Board has published one SAR: -

Safeguarding Adult Reviews Published in 2024/25 which TASPB have continued to respond to the learning and monitor the impact during 2025/26.	• SAR Simon	• Published 24/06/2025
The SAR highlighted the need to strengthen recognition of exploitation, particularly where it is masked by substance misuse and complex lifestyles, and reinforced the importance of coordinated, trauma-informed responses for adults experiencing multiple disadvantage. It emphasised professional curiosity, robust multi-agency working, and a whole-person approach to understanding cumulative risk. The impact of the learning from this SAR will continue to be monitored during 2025/26.		



Case Study: Governance-Driven Pathway Change

A thematic review of safeguarding incidents identified inconsistencies in how risks related to cognitive impairment were being considered during discharge planning. Governance structures escalated the issue to the Integrated Safeguarding Team prompting a multidisciplinary review of discharge processes.

As a direct outcome, a new Discharge Policy and Checklist was implemented, incorporating capacity assessment prompts, carer involvement, environmental risk considerations, and escalation routes for borderline cases. Within weeks of its implementation, a clinician identified a high-risk discharge scenario involving an adult living alone with memory impairment. The patient had been readmitted following a self-discharge against advice on the grounds they had mental capacity despite being unable to meet their own physical needs.

Due to the failed discharge the ward staff felt that the patient demonstrated a lack of capacity to make decisions about discharge, despite having no cause to doubt capacity prior to discharge. They contacted the IST for advice in respect of the 3rd principle of the Mental Capacity Act (the right to unwise decision making) versus their responsibilities to safeguard the patient following referring to the new discharge policy. Through thorough mental capacity assessment and use of the discharge checklist with the patient the specialist safeguarding nurse was able to support the ward staff to understand the patient's motivation to go home despite not being able to meet her needs. The patient had a cat at home that she was worried about which was impacting on her decision making. Following the discharge checklist allowed the team to ensure that the patient was reassured her cat was being cared for while the social worker arranged a suitable package of care, resulting in a supported discharge with increased home care provision and community follow up.

This example demonstrates how learning from safeguarding governance can directly shape safer systems and prevent repeat harm.

The Board has also commissioned one SAR in 2025/26 which it is jointly undertaking with Manchester Safeguarding Adult Board as a thematic review. A joint approach has been agreed as the person was also in receipt of services from Manchester to support with their care and support needs.

This review will focus on: -

- Establishing an informed account of key episodes of care or support and the contacts with different services for each woman.
- accurately capturing the complex, multiple vulnerabilities experienced by each adult
- understanding the housing arrangements and the impact that being homeless had on their risk of harm prior to their death.
- the effectiveness of 'team around the family' approaches.
- assessing how the safeguarding duty was applied.
- multi-agency communication and co-ordination of care and support, both across geographic/administrative borders and within the same local authority area

In 2026/27 the Board will publish this report.

Learning from Safeguarding Adult Reviews (SARs)

TASPB continues to monitor the application of learning from Safeguarding Adults Reviews, with progress and impact reviewed at each quarterly Board meeting.

Learning arising from SARs is central to shaping the Board's strategic direction, directly informing TASPB Strategic Priorities and influencing the design and delivery of the Board's work programme.

This approach ensures that lessons are not only identified but embedded into practice, strengthening multi-agency responses, driving continuous improvement, and enhancing the effectiveness of safeguarding arrangements across the partnership.

The SAR learning is shared across various forums including [7-minute-briefings](#) and multi-agency learning events. In October 2025 via the TASPB Governance Arrangements, the Safeguarding Adult Review Meeting hosted a SAR Learning Event for Partner Organisations across Tameside.

This Learning Review event was arranged to raise awareness of the recent Safeguarding Adult Reviews TASPB had published, [Rita](#), [Ruth & Daniel](#) and [Simon](#).

The event focused on key themes that have been identified in these reviews: -

- Support to Adult Carers
- Adult Exploitation

The session had 100% attendance by practitioners from partner organisations and commissioned agencies. This representation included Heads of Service, Service Unit Manager and Team Managers from partner organisations and commissioned agencies. Staff had opportunity to reflect on the key themes, the learning identified, the application of Safeguarding arrangements and the relevant risk management pathways and processes.

The Learning Review Event delivered several measurable and qualitative impacts across the partnership:

- **Improved Practice Awareness:** Practitioners demonstrated greater understanding of SAR findings and the importance of embedding learning into day-to-day practice.
- **Strengthened Multi-Agency Working:** The event facilitated shared learning and reinforced the importance of coordinated responses across organisations.
- **Enhanced Risk Recognition:** Increased awareness of risk indicators relating to adult exploitation and carer stress. This has supported earlier identification and intervention which is evidenced by an increase in the Complex and High Risk Panel Referrals and the increase in Carers Assessments.
- **Focus on Carers:** Services reported improved consideration of carers' needs, ensuring they are recognised as individuals requiring assessment and support in their own right.
- **Embedding Learning into Systems:** Organisations have begun to review and strengthen their internal policies and procedures, aligning them with learning from SARs and local safeguarding priorities, for example partner organisations referencing the Tiered Risk Assessment Model (TRAM).
- **Reflective Practice Culture:** The session promoted a culture of reflection and continuous improvement, encouraging practitioners to critically evaluate their decision-making and safeguarding responses.

The role of the Board in the learning from these reviews is to also explore the impact the learning has on service delivery provides assurance that organisations have embedded this into practice. During 2025/26 TASPb at their quarterly meetings have discussed Ruth and Daniel SAR impact report in detail [Appendix 2](#) and are assured by the positive contribution organisations have made to responding to the learning.

This accountability and transparency in safeguarding practice provides assurance to individuals and residents in Tameside that TASPb support partner organisations with the learning from Safeguarding Reviews. This response also informs the Safeguarding prevention principle, *'to take action to prevent harm before abuse occurs.'*



Safeguarding Adult Forum

During 2025/26, the Safeguarding Forum has provided a multi-agency platform for practitioners to reflect on safeguarding practice, share learning, and strengthen partnership working. The forum has supported improvements in safeguarding practice through collaborative discussion, case review, and development of tools and guidance.

The forum has gained momentum, and feedback is positive from partner organisations, demonstrated by the growing numbers of staff who are attending the bi-monthly session and contributing to presentations and discussions.

Key Areas of Work

- Strengthened practice in relation to self-neglect and hoarding through case discussions and consideration of a multi-agency toolkit.
- Improved consistency in decision-making through development and review of safeguarding thresholds and Section 42 guidance.
- Enhanced risk management processes including contributions to the Tiered Risk Assessment Model and Complex and High-Risk Panel processes.
- Promoted learning from Safeguarding Adult Reviews and identified workforce development needs.
- Strengthened partnership working through multi-agency attendance, shared resources, and collaborative problem-solving.



Impact of the work of the Safeguarding Forum to contribute to the TASPb Strategy 2025/26

Empowerment

Through discussion at the forum, practitioners demonstrated increased awareness of consent, mental capacity, and involving individuals in decisions affecting their safety.

Prevention

Improved understanding of early indicators of risk has supported earlier intervention and reduced escalation of risk.

Proportionality

Clearer guidance and opportunity to explore, reflect and review on for example Decision Making guidance, has supported more consistent and proportionate safeguarding responses.

Protection

Enhanced escalation pathways have supported timely and coordinated responses to high-risk situations. The Safeguarding Forum provide an opportunity for practitioner to discuss pathways and in particular the Tiered Risk Assessment Model (TRAM).

Partnership

Representatives from across partner organisations enhances multi-agency collaboration has strengthened shared understanding and coordinated working.

Accountability

Governance arrangements and structured feedback processes have increased transparency and oversight.

The Safeguarding Forum continues to play a key role in strengthening adult safeguarding practice by improving consistency, supporting practitioner confidence, and embedding a strong culture of learning and partnership working.



Communication and Engagement

Communications and Engagements Strategy

The Tameside Adult Safeguarding Partnership Board (TASPB) Communication and Engagement Strategy continues to play a central role in strengthening safeguarding awareness, engagement, and prevention activity across the partnership. Its overarching aim is to ensure that adults with care and support needs are safeguarded from abuse and neglect, while reinforcing that safeguarding is “everybody’s business.”

During the reporting period, the communications and engagements strategy has delivered measurable impact across workforce, communities, and partners by:

- Raising awareness of adult abuse through targeted campaigns, accessible information, and consistent messaging across multiple platforms, improving recognition of abuse and knowledge of how to respond.
- Strengthening engagement with communities and stakeholders, including third sector, faith groups, and local organisations, helping to embed safeguarding within community settings.
- Embedding the voice of adults in communications, supported by feedback mechanisms and evaluation processes that inform continuous improvement.
- Supporting a culture of learning and accountability, with evaluation data, campaign reach, and stakeholder feedback shaping ongoing development of safeguarding practice
- Increasing visibility of safeguarding messages, evidenced through engagement metrics such as Facebook use and participation in campaigns.

Location of Event	Organisations who provided a stall	Members of public who attended	Networking opportunities between organisations	Facebook	Instagram
St Martins Church Droylsden	30	10	60	Promoted	Promoted
Holy Trinity Community Centre Ashton Under Lyne	37	40	50	Video Views 23965 Reach 16460 Engagements 192 Engagement Rate 0.8%	Video Views 1162 Reach 883 Engagements 22 Engagement Rate 1.9%

Examples of how TASPb are proactive in their approach to the strategy is shown through the commitment to place the voice of adults at the heart of safeguarding practice and learn from lived experience.

Each quarterly Board meeting has an agenda item **“What difference are we making?”** This provides opportunity for TASPb to listen and learn from the lived experience of adults who are at risk of abuse and received support to help keep them safe.

This approach strengthens the Boards understanding of lived experience by hearing directly from individuals who have previously been at risk of exploitation. One such case highlighted an adult who, following targeted support from drug and alcohol services, has experienced significant personal recovery and is no longer vulnerable to abuse of exploitation associated with their earlier circumstances.

This individual is now actively contributing to their community, using their experience to support and guide others. Their journey provided the Board with valuable insight into the factors that contribute to vulnerability, as well as the interventions that can make a meaningful difference.

This learning will help to inform future service delivery, with a focus on prevention and reducing the risk of individuals experiencing similar harm.

This approach of learning from lived experience of adults and communities has enhanced the relevance and accessibility of safeguarding messages. Aligned to this is Co-production. This is a key strength of TASPb response to the Communication and Engagement strategy.

TASPb have demonstrated its commitment to co-production, ensuring produced work has been particularly evident in the delivery of local campaigns aligned to national priorities, including:

- World Elder Abuse Awareness Day (WEAAD) – engaging communities to recognise and respond to abuse affecting older adults.
- National Adult Safeguarding Week (NASW) – promoting consistent, partnership-led messaging to raise awareness of safeguarding issues.

TASPb worked with the voluntary and faith groups in the community in Droylsden and Ashton-under-Lyne, aligning community priorities to co-produce awareness events to promote wellbeing and staying safe.

The themes for these campaigns have been ‘partnership’ The impact of which has demonstrated TASPb response to the safeguarding principle of prevention, strengthening community ownership of safeguarding, increased reporting awareness and reinforced that safeguarding is a shared responsibility. The impact of these events is long term. This is demonstrated for example by: -

- During National Adult Safeguarding Week, Holy Trinity Community Group connected with multiple organisation’s and supported members of the Community to make referrals for assessments from Adult Social Care and signpost to other services and organisations for appropriate support.
- Carers Service raised awareness of their service, supporting members of the community who are supporting family members.

Residents in the community attended the WEAAD event to specifically learn more about the offer. Feedback received described how residents in the community felt they had been supported by staff who listened and signposted them to relevant services.

- Pennine NHS Talking Therapies engaged with existing clients, supported new referrals, and distributed resources to residents in Tameside.
- Jigsaw Homes Hoarding, raised awareness about hoarding and promoted peer support groups, speaking with 14 attendees during National Adult Safeguarding Week, who were interested to learn more about help for people who exhibit hoarding behaviours.
- Hyde Bangladesh Welfare Association were introduced to Willow Wood Hospice Team and outcomes of their discussions involve planning a dementia support event.
- Networking at these events also included positive outcomes for Be Well Tameside who have identified guest speakers for future team meetings. Homestart have also introduced their services to organisation's unfamiliar with their work.

TASPB also supported Jigsaw Homes Hoarding Specialist with an event in May 2025. This took place across Tameside to help break the stigma around hoarding disorder and highlight the many services available to support those affected by the condition.

This included an event at the 4c Community Centre in Tameside to share knowledge of hoarding disorder and bring people together with a lived experience of the condition.

Around 75 people attended the event, including the Tameside Hoarders Helping Hoarders Peer Support Group and other partners such as Greater Manchester Fire and Rescue service, Citizens Advice, Health Watch, Age UK, and members of the public.

The event challenged the common misconceptions of hoarding disorder and focused on better ways to support people, including a focus on moving away from the outdated interventions of forced cleans and clear outs and instead concentrating on compassion, patience and working collaboratively.

Feedback from the event included “The event was such a successful and important way of supporting people with hoarding behaviours. Being able to connect with so many passionate individuals dedicated to making a difference was very inspiring!”

Shared Priorities

In 2024/25 TASPb collaborated with Community Safety Partnership and Tameside Safeguarding Children Partnership (TSCP) to host a Practitioner Event to learn from safeguarding reviews and explore the impact of trauma informed practice. An outcome following this session was a commitment to contribute to [Trauma Responsive Greater Manchester](#) providing a coordinated, consistent, trauma responsive approach across the Borough, supporting prevention, early intervention, recovery, and system transformation.

This reporting year TASPb have welcomed the introduction of Tameside Trauma Responsive Group, led by Public Health. Members of TASPb are representatives on this group. TASPb are committed to the 5 r's discussed previously in this report and the six trauma informed principles: -

- **Safety** – ensuring physical and emotional safety for all.
- **Trust and transparency** – maximising trust, ensuring clear expectations and having consistent boundaries.
- **Choice** – making self-determination, autonomy and control a priority.
- **Collaboration** – sharing power and working together. Working with, not doing to or for
- **Empowerment** – recognising strengths and skills to build a realistic sense of hope and possibility.
- **Cultural humility and equity** – moving past biases and stereotypes based on protected characteristics.

Working in collaboration TASPb will contribute to this shared priority and be proactive to inform delivery of the Tameside trauma responsive action plans, aligned with the GM Trauma Responsive Programme.



TASPB Learning Framework

The TASPB Learning Framework is a live document and regularly reviewed and updated to remain relevant and impactful. The learning events/training sessions available for staff to attend are informed in collaboration with Tameside's Safeguarding Partnerships, Boards, Public Health, Adult Social Care and Children Social Care, to coordinate training, minimise duplication, and provide cost-effective learning opportunities for the workforce.

A main focus for development this reporting year has been increasing staff awareness re. holistic assessments and aligning pathways to respond to risk. This work has explored opportunities for practitioners to enhance their understanding of what constitutes effective holistic assessment and to deepen their knowledge of strength-based practice. An outcome of this work is an identified programme for a learning event that will increase staff confidence in information sharing across agencies and enhance their knowledge in: -

- Recognising the components of a good holistic assessment.
- Applying strength-based principles in their practice.
- The use of the Eco-map model and cultural genogram model to identify key elements in a person's life that influence decision-making.
- Partnership working and inter-agency collaboration.
- Make informed decisions that lead to better outcomes for individuals.

To ensure capacity in the system for staff participation it is agreed that the initial session will be delivered during 2026/27.

TASPB also promote [Adult Safeguarding Training](#) which all partners contribute to.

TASPB facilitates a regular session which provides an overview of Adult Safeguarding in the context of the Care Act 2014. This content will build on Practitioners existing knowledge of the Care Act and the Mental Capacity Act (MCA) 2005.

The course is a blend of presentations, discussion, and group work in a multi-agency environment. This enables Practitioners to consider their approach to Adult Safeguarding in their organisations and working in Partnership and the tools to support them in their role, Safeguarding Adults from abuse.

The course is available to all Practitioners involved in Safeguarding across TASPB Partner organisations and Commissioned Agencies. The impact of the training provides TASPB with assurance that there are skilled, confident, and collaborative workforce providing consistent safeguarding practice across organisations. In turn this delivers safer, more empowering, and person-centred care, providing improved protection and wellbeing outcomes for the residents of Tameside.

During 25/26 9 sessions were provided offering 225 places which staff from various organisations across Tameside attended.

Partner Contributions and Strategic Resource Planning

Under the Care Act 2014, Safeguarding Adults Boards are required to be supported by sufficient and appropriate resources from statutory partners, to enable them to effectively deliver their core functions such as strategic planning, assurance, and Safeguarding Adult Reviews. In Tameside, this requirement is reflected in the approach taken by TASPb, where partners continue to work collaboratively to formalise and review their contributions to the safeguarding framework.

The evolving governance arrangements within NHS Greater Manchester highlight the importance of keeping resource commitments under active review, ensuring they remain aligned to system changes and demand. The additional investment identified this reporting year by Adult Social Care to increase business support capacity by 18 hours per week demonstrates a tangible example of how partners are contributing resources to strengthen the Board's effectiveness.

This enhanced capacity supports improved coordination, governance, and performance oversight, particularly in relation to the development of robust risk management systems, including Complex and High Risk Panel arrangements. Collectively, these actions show how TASPb is meeting Care Act expectations by ensuring that resourcing is shared, responsive, and sufficient to support effective safeguarding leadership and oversight.

Overall Budget: £108,474

Contributions from statutory partner organisations

ICB	30,000
GMP	15,702
LA	62,772

Partnership funding carried forward to 25/26 **£52,736**

TASPB Priorities 2026/27

Building on the progress made during this reporting year TASPB will continue to focus on the TASBP Strategic Priorities during 2026/27.

Exploitation

We will strengthen our multi-agency approach to identifying, preventing, and responding to exploitation affecting adults with care and support needs.

- Improve intelligence sharing and partnership coordination.
- Increase professional awareness and community awareness of emerging exploitation risks.
- Ensure timely, proportionate safeguarding responses!

Support to Adult Carers

We will enhance recognition and support for Adult Carers.

- Promote access to services that support carers' wellbeing and resilience.
- Ensure carers are recognised and supported to safeguard adults with care and support needs from abuse.

Adults who Experience Multi-Disadvantage

We will strengthen cross-sector collaboration to better support adults experiencing multiple disadvantage.

- Develop trauma-informed and person-centred approaches across agencies.

- Improve pathways for transitions and coordination between services.
- Focus on prevention and early intervention to reduce vulnerability to abuse and neglect.

Homelessness and Rough Sleeping

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We will seek assurance that safeguarding arrangements effectively protect adults who are homeless or at risk of homelessness.

- Continue to strengthen partnership working between housing, health, and safeguarding services.
- Ensure safeguarding practice is inclusive, flexible, and responsive to complex needs.

TASPB is committed to strengthening partnership working and enhancing overall Board effectiveness as a central priority in the coming year. This focus reflects the importance of strong, collaborative relationships across agencies in delivering improved outcomes, alongside a clear emphasis on robust governance, accountability, and continuous improvement in practice. In doing so, the Board remains mindful of the correspondence from Baroness Casey regarding the role and expectations of the national Safeguarding Adults Board, ensuring that local arrangements align with national direction and emerging best practice. This commitment will underpin the Board's work programme, supporting a more cohesive and responsive system for safeguarding adults.

Appendices and Additional Information

[Appendix 1](#)

[Appendix 2](#)

[Pennine NHS Foundation Trust Safeguarding Annual Report 2025-26.](#)

[Tameside and Glossop ICFT Integrated Safeguarding Team Annual Report 2025-26](#)

[NWAS Annual Report and Accounts 2025-26](#)

